

**BUDGET AND MEDIUM TERM PLAN 2009-2014
DRAFT PROPOSALS**

(Report by the Head of Financial Services)

1 PURPOSE

- 1.1** The purpose of this report is to allow the Cabinet to review the draft 2009/10 budget, the Medium Term Financial Plan (MTP) to 2013/14 and the longer term financial forecast to 2023/24. This report will be considered by Overview and Scrutiny on the 11 November and their comments will be available at the Cabinet meeting.
- 1.2** Once approved by Council in December, these drafts will be used to produce the final budget and MTP for the following 4 years for formal consideration and approval by Council in February.

2. BACKGROUND

- 2.1** Cabinet will recall the Financial Strategy Report that they considered at their 4 September meeting which highlighted a number of unavoidable additional costs mainly flowing from the current economic problems both nationally and globally.
- 2.2** Since the production of the Financial Strategy, Heads of Service have reviewed their current budgets, existing MTP schemes and plans for the coming 5 years. This has resulted in a number of proposals to reduce, rephase and increase revenue and capital expenditure. These have been reviewed by the Chief Officers' Management Team and been included in this report together with any necessary technical adjustments.

3. SUMMARY

- 3.1** The key points in this paper are:

- **Capital Reserves will run out next year and the Council will have to start borrowing which will raise the cost of capital projects.**
- **Revenue Reserves will run out in 2013/14 thus removing any remaining flexibility in achieving spending adjustments.**
- **Significant additional spending has had to be included in 2009/10 to cope with the unavoidable impacts of the economic situation.**
- **Savings have been identified to fund a significant portion of these extra costs.**
- **There are increased risks within the plan and these need to be considered in the context of Prudential Borrowing.**
- **Council Tax rises will continue to be limited to 4.99%**

3.2 The following table summarises the Council's financial position over the MTP period:

DRAFT FINANCIAL SUMMARY	FORECAST	BUDGET	MTP			
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14
	£000	£000	£000	£000	£000	£000
NET REVENUE SPENDING	20,206	23,195	24,943	25,365	25,234	24,294
Use of revenue reserves	-1,409	-3,596	-4,631	-4,063	-2,902	-1,145
Remaining revenue reserves EOY	19,337	15,741	11,110	7,047	4,145	3,000
Council Tax increase %	4.99%	4.99%	4.99%	4.99%	4.99%	4.99%
Total Spending Adjustments as yet unidentified		0	-500	-1,500	-3,142	-5,435
Forecast Capital Spending	15,049	17,773	5,127	4,826	6,629	6,232
Remaining capital reserves EOY	1,574	0	0	0	0	0
Accumulated Borrowing EOY	0	15,099	19,326	23,451	29,380	34,912
Borrowing Costs	0	653	1,475	1,804	2,199	2,633
Interest received	-2,431	-1,164	-973	-774	-512	-366

A fuller summary including the corresponding figures for the whole Forecast Period is shown in **Annex A** whilst **Annex B** shows the draft MTP with the new proposed variations consolidated with those approved in February.

Further summaries and the new appraisal forms are available on the Council's website and via a link on the Member's section of the intranet. The final budget report in January will highlight those schemes that will require further approval from COMT or Cabinet before proceeding.

3.3 The Plan is based on two principles. Firstly, that revenue reserves should be used to spread the burden of identifying spending adjustments over a number of years to allow the most service focussed adjustments to be identified. Secondly, that Council Tax rises will be limited to 4.99%.

3.4 The total increase in spending between the 2008/09 budget and the 2009/10 draft budget of £2,775k (13.6%) is shown in the table below:

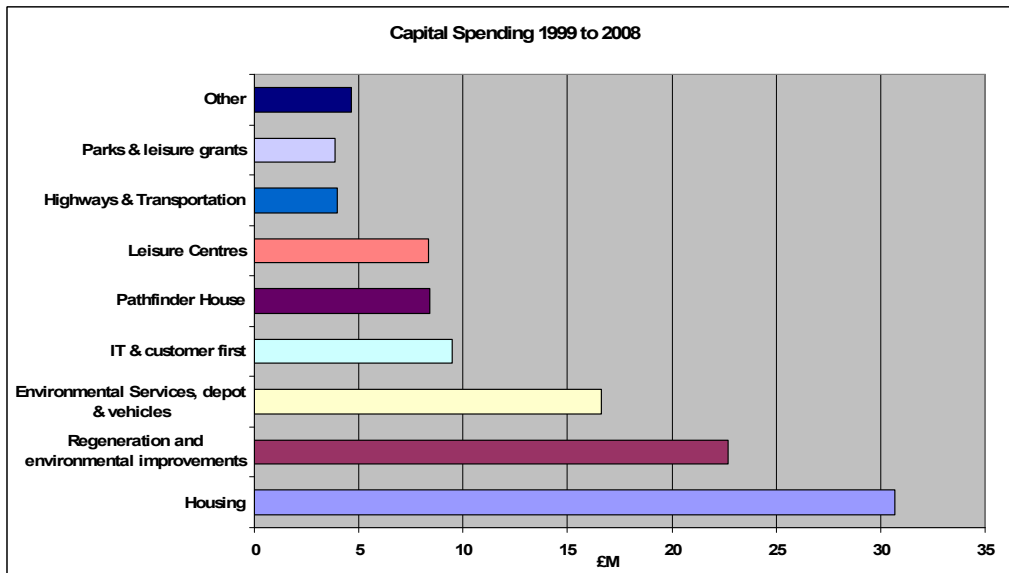
DRAFT SPENDING TOTAL	DRAFT BUDGET	
	2009/10	
	£000	£000
2008/09 Approved Budget		20,420
Proposed Variations		
Technical Items		
Inflation	1,333	
Reduced Interest	998	
Cost of borrowing	653	
VAT	-105	
Deferred schemes	175	3,055
Extra items Proposed (Annex C)		
Lost income	315	
A14 Inquiry	200	
Environmental	85	
Other	226	826
Rephasing		63
Savings		
Already approved (mainly Leisure centres)	-494	
Proposed (Annex D)	-374	-868
Other items		-301
TOTAL VARIATIONS		2,775
DRAFT SPENDING TOTAL 2009/10		23,195
% increase on 2008/09 budget		13.6%

3.5 The table highlights the fact that this major increase in net expenditure is due to inflation, reduced interest due to falling total reserves and the cost of borrowing.

4. The Key Elements

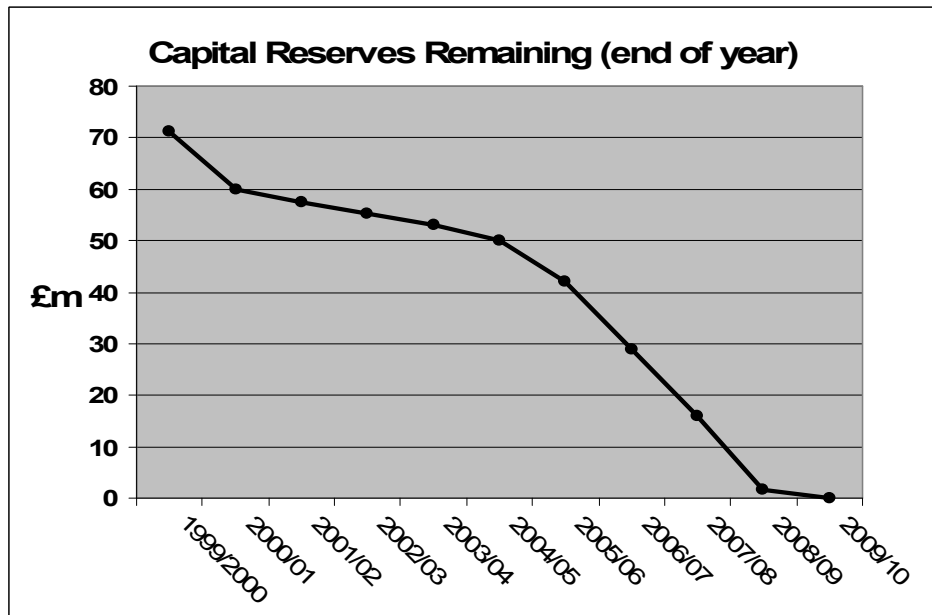
4.1 Capital Reserves

The Council received a large capital receipt when the housing stock was transferred to HHP in 2000 (£48M net) and has also obtained significant grants and contributions (£29M) and proceeds from sales of land and buildings (£35M). The chart below shows how we have spent £109M on capital projects for the benefit of Huntingdonshire residents over the last 9 years.



These projects include some which have given the Council a net revenue benefit, even after the impact of the lost interest is taken into account e.g. new/enlarged fitness studios at Leisure Centres.

- 4.2 The result of this spending is that whilst we still had £16M of capital reserves at March 2008, it is all planned to be spent by early in 2009/10 as shown below:



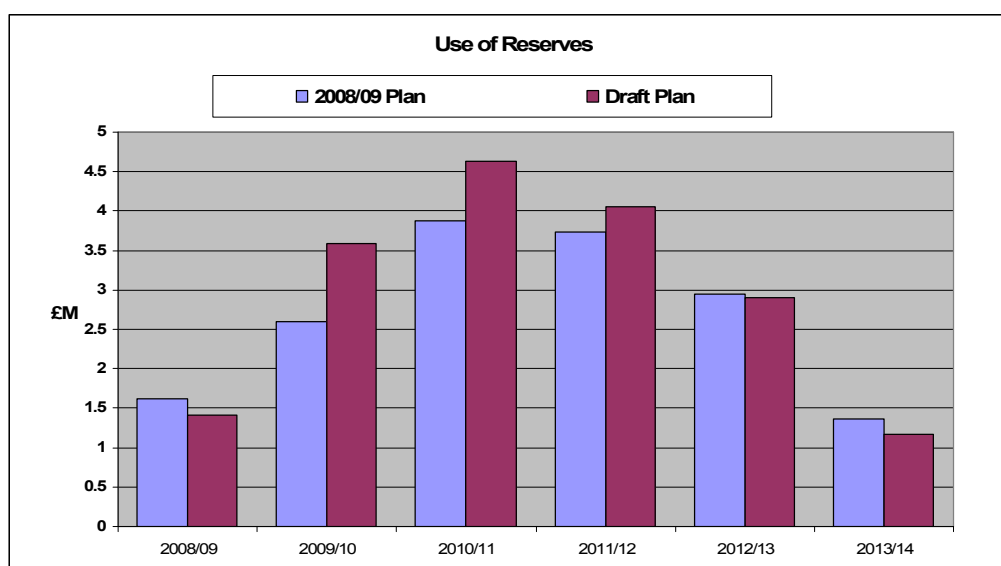
- 4.3 Borrowing to fund capital projects is based on the concept of sharing the cost of the project over the Council Tax payers that will receive the benefit over the life of the asset created. The majority of Councils have been borrowing for decades to fund projects because the alternative of funding them from revenue is generally impossible when programmes fluctuate between years, there are tight constraints on Grant increases and capping exists. Borrowing is more expensive than funding the project from revenue as the lender expects to make a margin over the rate of inflation. Similarly it is more expensive than simply forgoing the

interest on reserves and on average it is forecast that the cost of borrowing will be £88k per year per £1m borrowed.

4.4 The Government does not physically limit Council borrowing but it expects Councils to demonstrate that they will be able to afford to meet the repayments within its financial plans. Whilst this plan includes those repayments, the ability to comfortably repay is dependent on meeting the spending adjustments targets (see later).

4.5 Revenue Reserves

Revenue reserves will be used to ensure that the most appropriate spending adjustments are chosen. The following chart shows the remaining reserves for each year in the approved MTP compared with the proposed profile in this draft MTP. It is considered that reserves should not fall below £3M and indeed should probably climb to £4M later in the forecast period as spending increases.



4.6 Additional spending

Whilst it has been possible to reduce some of the items identified in the September report others have emerged. **Annex C** shows the Extra Cost items.

4.7 Savings

Annex D shows the “No extra cost and savings” items that Heads of Service have successfully identified. In addition to these a number of capital schemes have been deferred (included in Rephasing) and, included in the Technical items are some changes to inflation and an assumption that the VAT moratorium that allows us to recover all our VAT will become permanent.

The inflation changes are:

- Reduction in the provision for fuel costs in the light of the market falling back in recent weeks.
- The revenue inflation provision for 2009/10 has been limited to pay and other unavoidable items such as fuel, electricity, gas, NNDR, land drainage precepts, audit fees, and concessionary fares.

- The capital inflation provision for the whole MTP period has been limited to maintenance and replacement items and statutory Disabled Facilities Grants.

Annex E shows the future profile of Spending Adjustments still to be identified together with a reminder of the previous ones that are not yet guaranteed.

4.8 Risks

There are an increasing number of risks to the successful achievement of the proposed MTP which reflect the tighter financial constraints. The main risks are:

- The impact of services not being able cope with revenue inflation not being included on certain budgets in 2009/10
- The impact on services of only certain capital budgets receiving inflation during the MTP period.
- The potential for the statutory Disabled Facilities Grants budget to be exceeded now that occupational therapists are reducing the backlog.
- The uncertainty in achieving the spending adjustments relating to Additional Grants, Leisure Centre savings and the new small general provision for staffing reductions.
- The possibility that the VAT moratorium will not continue.
- The continued uncertainty on Concessionary Fares together with the question of whether it will, in due course, become a County function and the potential impact of the guided bus on this budget and the car parking budget for St Ives.
- Uncertainties on the economic position and the Government reaction relating to grant and capping levels.
- The potential significant impact of lower equity prices on the employers' pension rate following the next pension revaluation.
- Other potential variances were illustrated in the Forecast report and risk will be considered again in the January report.

4.9 Council Tax Level

The plan is based on Council Tax rises being retained at 4.99% as historically this would have avoided capping and would probably still lead to a below average Council Tax at the end of the forecast period. There will need to be careful consideration of the Government's reaction to the economic position over the coming months before a final decision can be made about the Council Tax level for next year.

5. Other Items

Given that provisional Grant settlements were announced for 2009/10 and 2010/11 last year there may be no confirmation of any final adjustments to the figures until the new year. This is more problematic for Authorities like Huntingdonshire because of the uncertainty as to how much of the grant we are due will be withheld to support other authorities. There are likely to be significant changes in grant levels every three years as changes in the grant formula are being held until that time i.e. 2011/12, 2014/15 et seq. The question of the Area Cost Adjustment will be considered in 2011/12 and any changes are likely to result in a loss.

Concessionary Fares may transfer to Counties at that time and it is unlikely that the changes in grant to reflect this will be a fair reflection of our costs because they are likely to be based on a standard formula.

The Government's attitude to capping in the light of the economic situation will be important. They have a difficult decision as, on the one hand, they could signal capping at lower levels than previously resulting in major service cuts, or, alternatively they can retain similar levels as in the past but be accused of the resulting rises not being affordable.

6. CONCLUSIONS

- 6.1** The Council's capital reserves will run out early in 2009/10 and the revenue reserves are planned to be used by 2013/14 to allow a staged identification of the further spending adjustments required.
- 6.2** Spending next year will be higher than previously planned because of a number of unavoidable impacts from higher inflation and the economic situation reducing demand for various services which provide a significant portion of the Council's income.
- 6.3** A significant level of spending adjustments has been achieved to mitigate these extra costs but the net impact is that the additional reserves resulting from the beneficial 2007/08 outturn will need to be used to cover the net impact.
- 6.4** The Council will need to be comfortable with the level of risk inherent in the MTP (including the achievement of the spending adjustments) when it considers its prudential borrowing limits in February.
- 6.5** The Government's attitude to capping in the light of the economic position will be significant and the Council will need to consider any statements carefully before determining the Council Tax in February. The draft plan assumes the continuation of the policy of increases of 4.99%.
- 6.6** The current volatility in the economy means that interest rates and the impact on services will need to be monitored over the coming weeks and may result in amendments being proposed to this draft plan before it is formally adopted in February.

7. RECOMMENDATIONS

- 7.1** Cabinet are asked to:
 - Recommend this draft Medium Term Financial Plan to Council as the basis for the production of the 2009/10 budget, the revised MTP for 2010/11 to 20013/14 and the financial plan to 2023/24.

Annexs

- A Financial Summary
- B Draft MTP
- C Extra cost items
- D “No extra cost and savings” items
- E Spending Adjustments

ACCESS TO INFORMATION ACT 1985

Source Documents:

1. Working papers in Financial Services
2. 2008/09 Revenue Budget and the 2009/13 MTP
3. Financial Strategy Report

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DRAFT MTP		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009 £000	2009/ 2010 £000	2010 2011 £000	2011 2012 £000	2012 2013 £000	2013 2014 £000	2008/ 2009 £000	2009/ 2010 £000	2010 2011 £000	2011 2012 £000	2012 2013 £000	2013 2014 £000	2008/ 2009 £000	2009/ 2010 £000	2010 2011 £000	2011 2012 £000	2012 2013 £000	2013 2014 £000
Bid No.	Scheme																		
	Joint Leisure Centres																		
806	Additional Holiday Pay		36	36	36	36	36												
718	Additional Holiday Pay	31	31	31	31	31	31												
	Exercise Referral Officer (net nil)																		
	Savings Target	-160	-750	-900	-900	-900	-900												
	Savings adjustment to balance MTP variations	-35	7	2	15	23	49												
	Community Facilities																		
803	Community Facilities Grants	46	60	60	60	60	60	89	105	69	69	69	69						
	Community Safety																		
670	Emergency Planning Contribution	24	24	24	24	24	24												
814	Crime and Disorder - Lighting improvements							47	23	24	23	24	25						
618	CCTV - Camera replacements	-8	-1	-1	-1	-1	-1	117	81	81	81	81	75						
384	CCTV Extension of coverage							53											
815	Huntingdon Skateboard Park	1						20						60					
	Housing Services																		
702	Mobile Home Park, Eynesbury								-168						168				
	Private Housing Support																		
717	Disabled Facilities Grants							999	800	800	800	800	800	448	335	335	335	422	422
70	Housing Needs Survey	5	5	5															
837	Repairs Assistance							150	200	200	200	200	200						
730	Housing Need Study				55														
809	Decent homes - Insulation Works													18	180	86			
	Decent Homes - Insulation Grants															94	73		
811	Social Housing Grant							1,048	991	1,547	1,547	1,547	1,075	1,034	350				

DRAFT MTP		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014
Bid No.	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Homelessness																		
443	Common Housing Register/ Choice Based Lettings	5	5	5	5	5	5	7											
	Priority Needs Scheme (end of saving)				42	42	42												
	Housing Benefits																		
626	Wireless Working (Benefits and Revenues)							72											
668	Automated Forms Processing in Benefits (deletion)																		
812	Local Housing Allowance	23																	
813	Reduction in Benefits Admin Grant	45	91	136	182	228	228												
	Reduction in benefits cost net of grant	-80	-95	-95	-95	-95	-95												
	Transportation Strategy																		
816	Local Transport Plan							122	93	83	91	91	90						
817	Safe Cycle Routes							374	93	93	93	93	95						
250/B	St Neots Transport Strategy																		
	St Neots Transport Strategy Phase 2								90	90	90	90							
472	Accessibility Improvement /Signs in footpaths and car parks							63	35	35	35	35	35						
351	St Neots Pedestrian Bridges								537										
361	Huntingdon Transport Strategy							75	80	80									
362	St Ives Transport Strategy							140	82										
363	Ramsey Transport Strategy								45	45	45								
	A14 Inquiry	50	200																
	Public Transport																		
818	Railway Stations - Improvements								29	26									
819	Bus Shelters - extra provision	15	18	25	28	28	28	105	41	41	41	42	42						
625	Huntingdon Bus Station							50	900	-150	-150					150	150		

DRAFT MTP		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014
Bid No.	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Highways Services																		
844	Street naming and numbering	15	10	5	5														
	Car Parks																		
166	St Neots - Cambridge Road Car Park		4	4	4	4	4		89										
461	Car Park Repairs							56											
480	Implementation of car park strategy	-348	-581	-582	-582	-582	-582	385				512	1,333						
673	Riverside Car Par St Neots - Barriers	1	1	1	1	1	1												
	Environmental Improvements																		
49	Huntingdon Town Centre 2 - High St etc	2	2	2	2	2	2	12											
51	Ramsey Great Whyte Phase 2	1	1	1	1	1	1	0	0										
52	St Ives Town Centre 2 - Completion							32	425	642									
820	Small Scale - District Wide Partnership							76	79	79	79	79	80	10	10	10	10	10	10
821	AJC Small scale improvements							84	86	86	86	86	90						
822	Village Residential Areas							55		57	57	60	60					10	10
703	Heart of Oxmoor	-30	-30	-30	-30	-30	-30	-1,383	-300					1,550	300				
489	St Neots and Eynesbury							102											
823	Environment Strategy Funding	50	55	55	55	55		50	50	50	55	55							
	Sustainable Homes Retrofit		15	15				530	120		-550								
	Climate Change Adaptation Study		15																
	Energy and Water Efficiency		25																
	Decentralised and Renewable Energy - District Appraisal		25																

DRAFT MTP		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009 £000	2009/ 2010 £000	2010 2011 £000	2011 2012 £000	2012 2013 £000	2013 2014 £000	2008/ 2009 £000	2009/ 2010 £000	2010 2011 £000	2011 2012 £000	2012 2013 £000	2013 2014 £000	2008/ 2009 £000	2009/ 2010 £000	2010 2011 £000	2011 2012 £000	2012 2013 £000	2013 2014 £000
Bid No.	Scheme																		
	Administrative Services																		
676	Taxi Survey		20																
824	Land Charges - Extra net cost	213	260	211	162	162	162												
	Standards Investigations	5	10	10	10	10	10												
	Licensing Income	-20	-20	-20	-20	-20	-20												
	Electoral Reviews	-5	-5	-5	-5	-5	-5												
	Corporate Management																		
	Pensions Increase savings				-18	-18	-18												
	Democratic Representation																		
675	District Council Elections - All out	-10	-67	0	50	-80	-80												
825	Members Allowances Review			5															
826	Electoral Administration Act	8	8	16	8	8	8												
	Additional Cabinet Member (approved by Cabinet)	9	9	9	9	9	9												
	Operations Division																		
731	Vehicle fleet replacements.	-224	-224	-224	-224	-224	-224	299	654	218	768	1,249	857						
738	Driver Operating Scheme		10	10	10	10	10												
840	Transport Legislation - Drivers Hours	14	11	11	11	11	11												
	St Ives TC Grounds Maintenance	4	4	4	4	4	4												
	Markets income - Reduction	25	25	25	25	25	25												
	Bin storage transferred to EFH		-25	-25	-25	-25	-25												
	Offices																		
300A	Eastfield House	3	-1	3	3	3	3	85											
300B	Headquarters	-101	-136	55	140	140	140	6,419	5,002	-740	-248								

DRAFT MTP		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014
Bid No.	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	IT related																		
494	Voice and data infrastructure	35	60	60	60	60	60	242	13										
	VOIP Data Switches	-90						90											
495	Corporate EDM	10	10	10	10	10	10	128	132										
600	Network and ICT Services	167	207	176	170	170	170												
828	Business Systems	41	41	41	58	58	58	137	184	184	167	167	157						
634	Customer First	702	702	702	702	702	702	102	73										
733	Flexible and Mobile Working Systems	51	51	51	51	51	51	35											
841	Building Control - Public Access System	6	6	6	6	6	6	15	15	15									
842	Resourcelink - Recruitment Module							12											
830	ICT for new accommodation	8	47	47	47	47	47	406											
843	Business Continuity (Application Servers)	30	30	30	30	30	30												
736	Corporate ICT Systems Officer	33	33	33	33	33	33												
829	Business Transformation	43	43	43	43	43	43												
	Server Virtualisation and Network Storage		-33	-33	-33	-33	-33		215										
	Working Smarter							191	174	109									
	Government Connect				22	22	22		35										
	VoIP Telephony for Leisure Centres		8	8	8	8	8		70										
	VOIP Virtualisation		-52	-52	-52	-52	-52												
	Public access to internet	-6	-6	-6	-6	-6	-6												
	Web advertising income		-30	-30	-30	-30	-30												
	Other																		
835	Additional Training Provision	20	20	20	20	20	20												
836	New Post of HR adviser	30	30	30	30	30	30												
831	Technical Services Restructuring	17	18	19	-23	-62	-62												
380/B	Replacement Printing Equip.								315										
832	Replacement Equipment Document Centre							35	26	29	29	36	161						

DRAFT MTP		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014
Bid No.	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Other																		
834	Multi-functional Devices	-4	-18	-18	-18	-18	-18	68	33	16	67	33	17						
450	Photocopier Replacement	1	1	1	1	1	1												
455	Replacement Colour Plotter			8															
457	Replacement Plan Printer	-4						20											
713	Postal Dispatch Arrangements	13	13	13	13	13	13	131											
	Financial Services savings		-10	-10	-10	-10	-10												
	Roundings	1	-5		-3	-5	-1												
	Technical																		
	Capital Inflation									55	132	218	262						
	Revenue staff charged to capital	-154	-100	-50				154	100	50									
	Provision for capital deferrals (net)							-700				200							
	Commutation Adjustment	-102	-18					102	18	0	0								
	Cost of borrowing		653	1,475	1,803	2,199	2,632												
	Interest	-2,431	-1,164	-974	-774	-513	-366												
	Revenue Inflation	6,424	7,649	9,521	10,464	11,577	12,474												
	Temporay Spending adjustments (Contingency)		22	28	28	28	28												
	Temporary Spending adjustments (Recharges)		74	64	67	67	67												
	Temporay Spending Adjustments still to be identified			-500	-1,500	-3,141	-5,435												
	Schemes brought Forward (net)	35																	
	Need to accrue untaken leave in accounts			150															
	VAT Partial Exemption	-105	-105	-105	-105	-105	-105												
	Provision for staff savings		-25	-50	-50	-50	-50												
	Forecast Outturn adjustment	-391																	
	REVISED TOTAL	20,206	23,195	24,943	25,365	25,234	24,294	15,049	17,773	5,127	4,826	6,629	6,232	5,203	5,274	3,564	685	563	563

ANNEX C

EXTRA COST		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014
Bid No.	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Planning Policy and Conservation																		
	Planning Fees - reduced income	75	50																
	Economic Development																		
239	New Industrial Units	15	30	-7	-35	-35	-35	-196	935						285				
657	Creative Industries Centre, St Neots	5	15	16	17	17	-13	176						562					
	Huntingdon West Development (Housing Growth Fund)													700	2,200	2,800			
	Empty Property Rates on Council Units	30	30	30	30	30	30												
	Corporate Commercial Property Advice	15	15	15															
	Huntingdon Town Hall	10	10	10															
	Parks and Open Spaces																		
	Play Equipment & Safety Surface Renewal											67							
	St Neots Green Corridor (Housing Growth Fund)												95						
	Joint Leisure Centres																		
	Sawtry Car Park							-12	52										
	St Neots LC Development	1	-5	-47	-47	-47	-47	-11	528										
	Huntingdon LC Development	154	37	35	29	28	-21	1,191	-162			250							
	Huntingdon LC Car Park Extension								85										
	Huntingdon LC Reception Modernisation								50										
	Future maintenance											-121	392					121	121
	Exercise Referral Officer (net nil)																		
	Community Facilities																		
803	Community Facilities Grants	46	60	60	60	60		-46	-60	-60	-60	-60							
	Community Facilities Grants						60						69						

EXTRA COST		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014
Bid	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Offices																		
300A	Eastfield House							-133											
300B	Headquarters							-56	419	-1,547	-10								
	IT related																		
	Business Systems												157						
	Government Connect				22	22	22		35										
	Leisure Centre and other satellite offices VOIP		8	8	8	8	8		70										
	Other																		
	Replacement Equipment Document Centre											36	27						
	Multi-functional Devices Replacement												17						
		638	826	328	469	348	271	1,025	3,065	-1,421	-509	218	4,481	1,207	2,335	3,044	223	131	563

No extra cost and savings items		REVENUE						NET CAPITAL						GRANTS & CONTRIBUTIONS					
		2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014	2008/ 2009	2009/ 2010	2010 2011	2011 2012	2012 2013	2013 2014
Bid No.	Scheme	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Operations Division																		
	Bin storage transferred to EFH		-25	-25	-25	-25	-25												
	IT related																		
	Server Virtualisation and Network Storage		-33	-33	-33	-33	-33		215										
	VOIP Virtualisation		-52	-52	-52	-52	-52												
	Public access to internet	-6	-6	-6	-6	-6	-6												
	Web advertising income		-30	-30	-30	-30	-30												
	Other																		
	Financial Services savings		-10	-10	-10	-10	-10												
	Technical																		
	Provision for staff savings		-25	-50	-50	-50	-50												
		-121	-374	-415	-420	-415	-415	-270	399	-149	-149	22	22	613	1,000	0	0	0	0

